CASE STUDY

Strategy, design and deployment of application portfolio management for a multinational Japanese brewing and distilling company group.

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Background

The client, as part of their strategic vision, decided to create One SAP Strategy, application portfolio & technology landscape to reduce the operating cost and improve synergy across regions.

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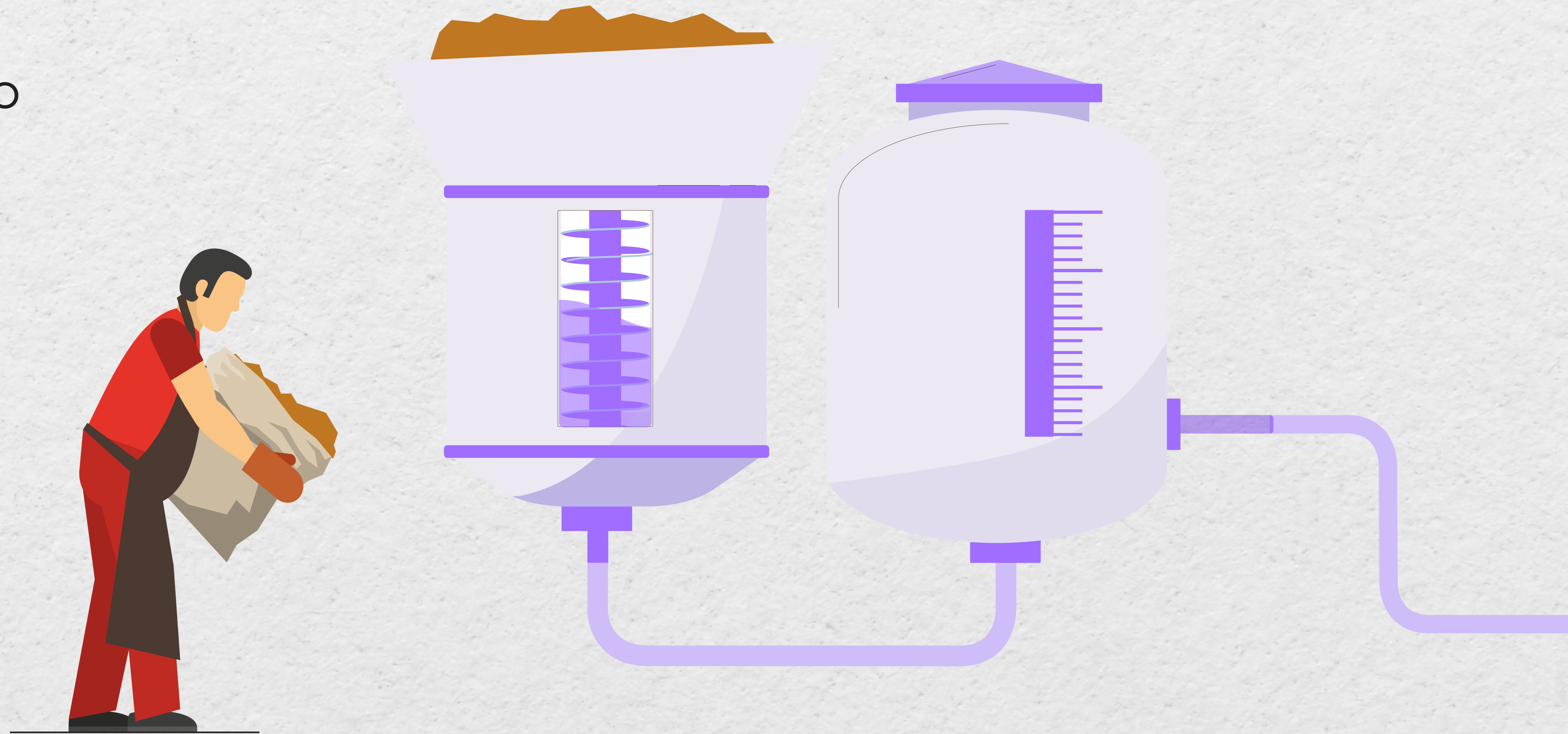
Approach

- Detailed application and functional discovery and analysis across multiple regions to identify the application landscape
- Studied existing processes across regions to design a to-be consolidated process for the in-scope functions

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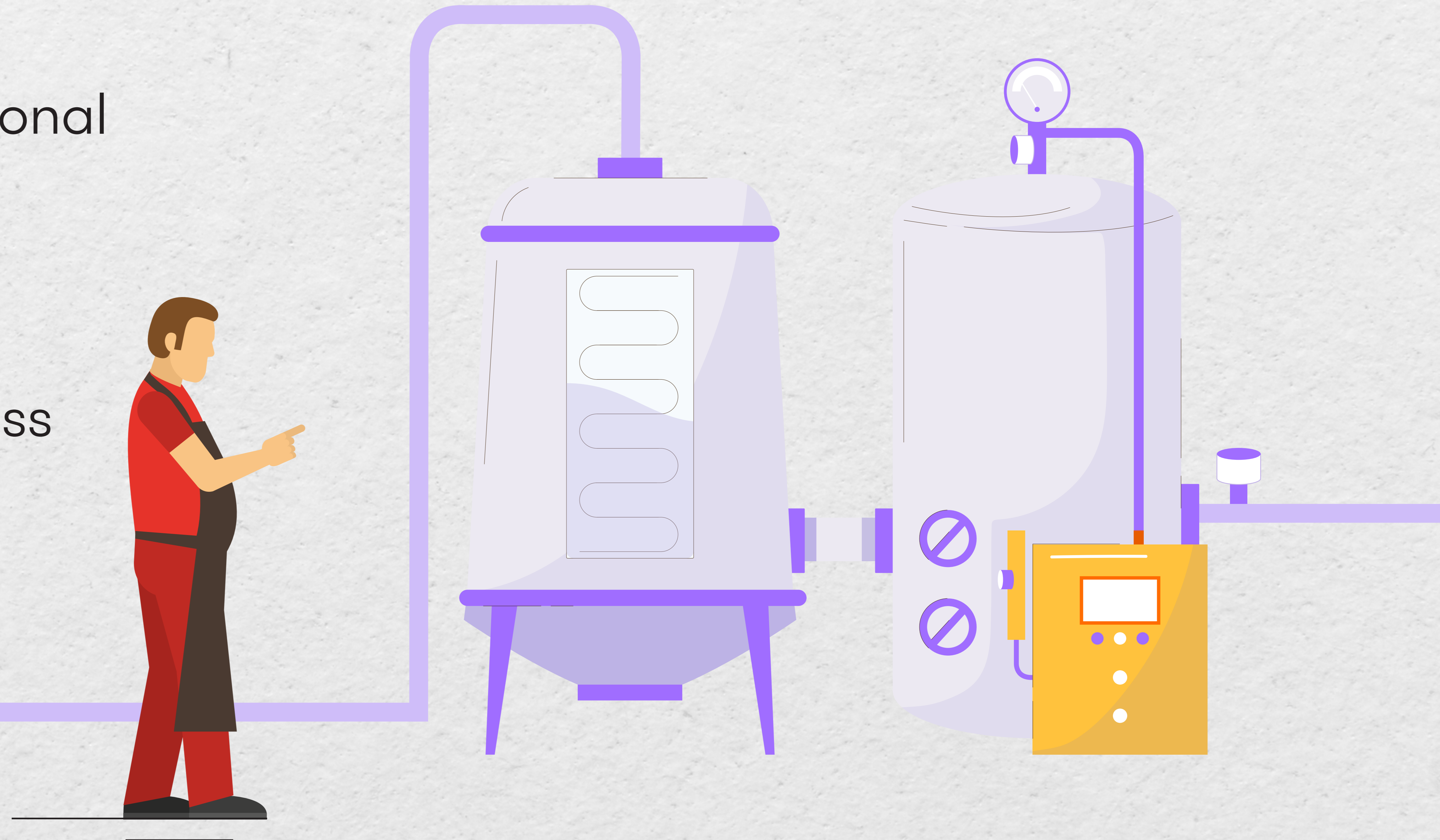
Approach

Evaluated and on boarded an industry recognised Application Performance Monitoring tool to support the regional teams and global leadership for strategic rationalisation and harmonisation activities.

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Approach

- Nominated and aligned leadership and regional IT leads for driving operationalisation activities to realise application benefits
- Monitored and stabilised operationalisation and set-up governance cadence and management

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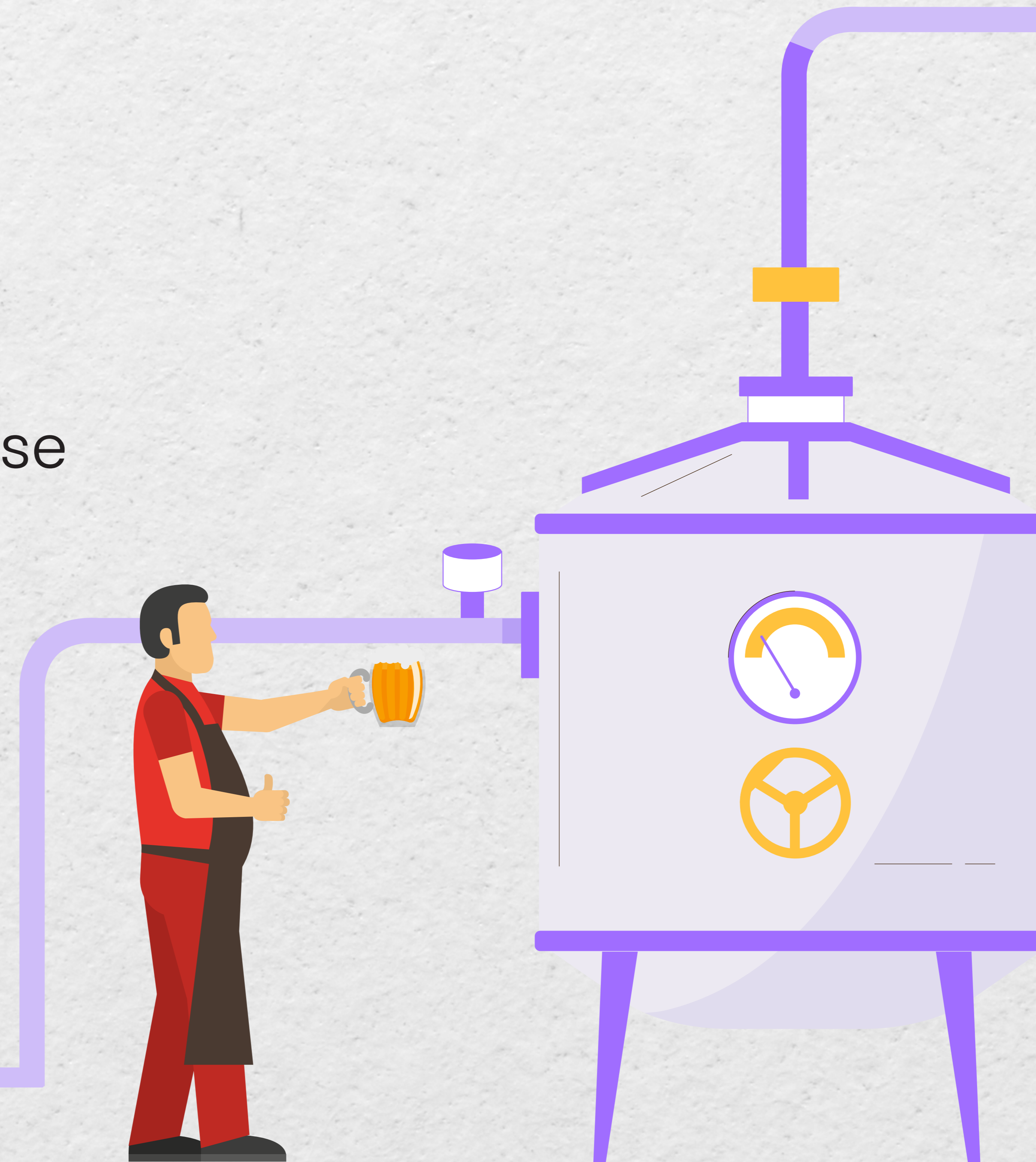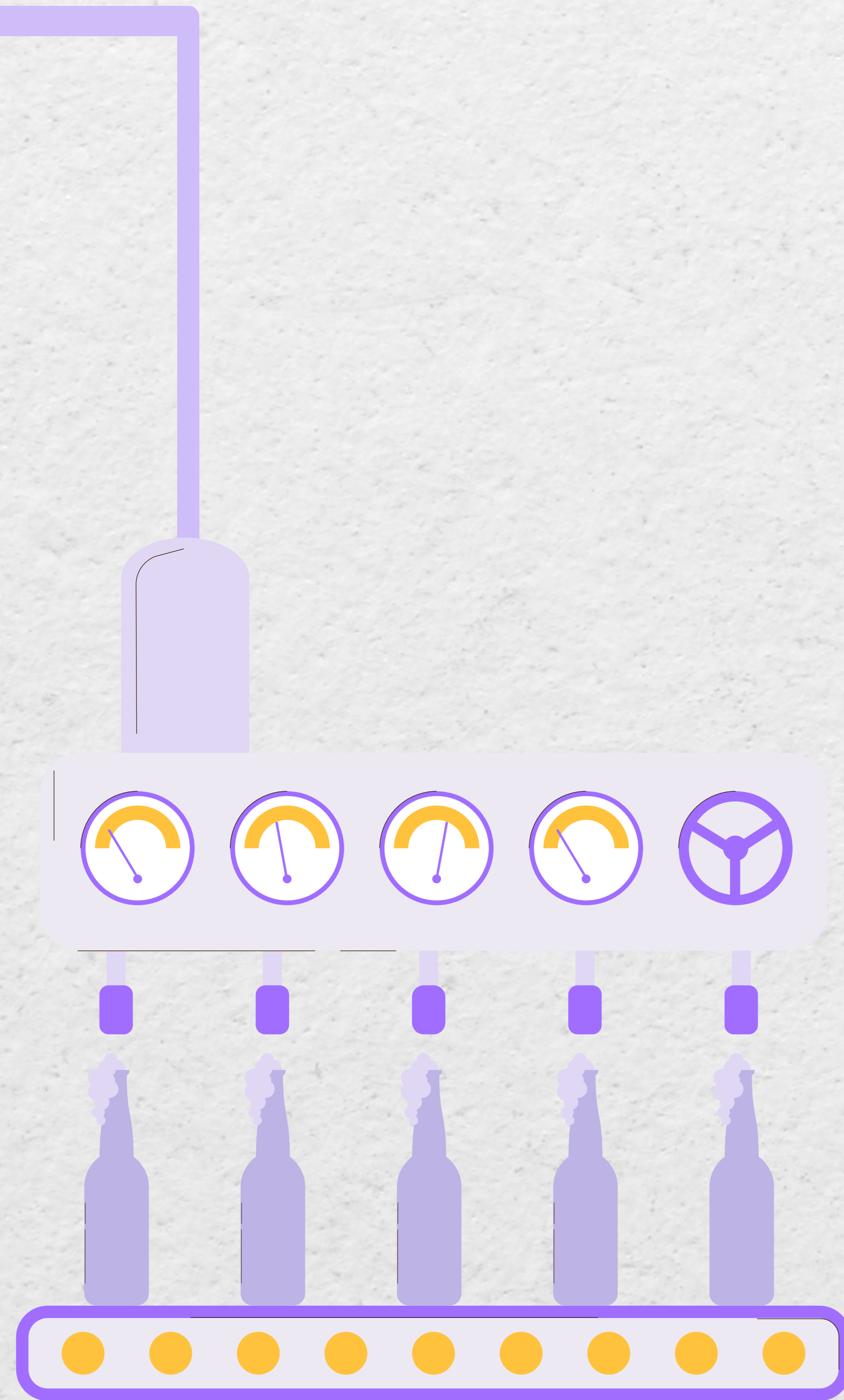
Result

- Reduction in operating costs by 35% in a phased manner
- Consolidated 5+ instances of SAP ERP to 3 instances within Asia, Europe & Australia

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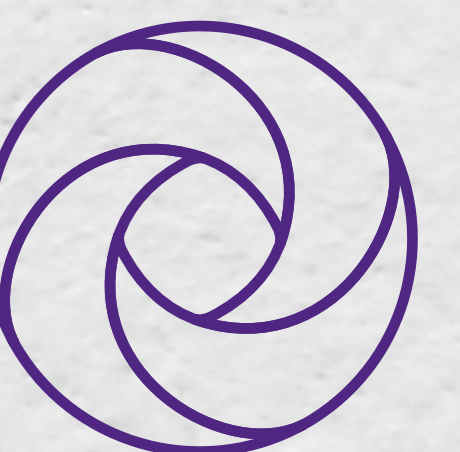
Result

- Consolidated application portfolio from 237 applications to 140 with a mid-term to long-term plan
- Designed in-scope functions at a L1 / L2 / L3 activities for critical business processes